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#### I. POLICY STATEMENT

The role of centralized purchasing is to coordinate the acquisition of goods and services in a fair and open approach ensuring the greatest benefit to Bethesda's stakeholders while maintaining full compliance to Ministry guidelines, generally accepted accounting practices, purchasing management practices, and agency policy and procedures.

The coordination of the acquisition of goods and services will maintain the following responsibilities and objectives:

#### Responsibilities

- Develop and manage competitive quoting process and/or preferred vendor contracts to be reviewed at minimum every 2 years
- Ensure the agency conducts its procurement business in a fair and transparent manner
- Supplier/contractor relations development
- Management of supplier/contractor performance
- Review and make recommendations to change contracts

### Objectives

- Reduce cost and time of the order cycle
- Increase ease of ordering goods and services at the department level
- Consolidate requests to leverage pricing and other important considerations
- Develop and maintain strong department and supplier relationships

Bethesda is classified as a Broader Public Sector (BPS) agency and is required to access the Vendor of Record listing set by the Province of Ontario's Broader Public Sector Supply Chain Management Directive, April 2015.

The acquisition of departmental general operating expenses authority has been delegated to the respective manager. The manager will ensure adherence to the purchasing policy and procedures set forth in the code of ethics, general purchase requisition and referencing the approved vendor list as published, as well as adherence to Bethesda's mission and vision statements.

It is the responsibility of each employee involved in the purchase and/or reimbursement of goods and services to ensure compliance to this policy.

### **II. PURCHASING CODE OF ETHICS**

The code of ethics goal is to ensure ethical, professional and accountable acquisition of goods and services in compliance with standards set by the federal and provincial government, internal policies, purchasing management association practices and the Broader Public Sector Supply Chain Management Directive.



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The management and staff will operate and conduct decisions and actions in procurement activities based on the following ethical behaviour values:

- 1. Personal Integrity, Professionalism and Honesty
  - Individuals involved with Supply Chain activities must act, and be seen to act, with
    integrity and professionalism. Honesty, care and due diligence must be integral to
    all Supply Chain activities within and between BPS organizations, suppliers and
    other stakeholders. Respect must be demonstrated for each other and for the
    environment. Confidential information must be safeguarded. Participants must not
    engage in any activity that may create, or appear to create, a conflict of interest,
    such as accepting gifts or favours, providing preferential treatment, or publicly
    endorsing suppliers or products.
- 2. Accountability and Transparency
  - Supply Chain activities must be open and accountable. In particular, contracting
    and purchasing activities must be fair, transparent and conducted with a view to
    obtaining the best value for public funds. All participants must ensure that public
    sector resources are used in a responsible, efficient and effective manner.
- 3. Compliance
  - Individuals involved with purchasing or other Supply Chain activities must comply with this code of ethics and the laws of Canada and Ontario.
- 4. Continued Improvement
  - Individuals should continuously work to improve Supply Chain policies and procedures to improve their Supply Chain knowledge and skill levels and to share leading practices.

### III. PROCEDURE

### **Purchase Orders**

A purchase order is presented to a vendor where Bethesda has charge accounts. The purchase order is requested for items in the amount of \$1-\$9,999 and is requested via the Purchase Request System by the manager.

### **Blanket Purchase Orders**

Blanket purchase orders for a specific period and/or a specific dollar amount will be issued under the following circumstances:

- Where the purchase order covers goods and/or services to be provided over a specific period at <u>pre-determined quantities and prices</u>, <u>which are both of constant and recurring</u> nature.
- Where the purchase order covers goods and/or services to be provided on a continuing basis or as requested where it is impractical to issue purchase orders each time goods are picked up or delivered or services rendered, for example, document shredding.



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## **Major Purchases over \$1500**

Maintaining the responsibilities and objectives of Bethesda's purchasing process for goods and services, purchases over \$1500 will be considered a major purchase. The manager must request approval of this purchase via the purchasing system. The director considers the request and on approval will forward the approved request to the Purchasing Supervisor noting approval to proceed with competitive quotes.

Major purchases over \$1500 will be made through purchasing and are required to be processed through a fair and transparent competitive quoting process.

### **Sole Source**

Sole source may occur when there is only one source of supply in the open market, for example, compatibility with goods and/or services previously acquired or where only one contractor has the unique qualifications, special knowledge, skills, expertise or experience for the project. Vendors providing sole source requirements will be reviewed and approved by the Purchasing Supervisor.

Sole source procurements may be made in the following circumstances:

- 1. When products or services can be obtained from only one (1) person or firm.
- 2. When competition is precluded because of the existence of patent rights, copyrights, confidential processes, control of raw material or other such conditions.
- 3. When the procurement is for electric power or energy, gas, water or other utility services where it would not be practical to allow a contractor other than the utility company itself to work upon the system.
- 4. When the procurement is for technical services in connection with the assembly, installation or servicing of equipment of a highly technical or specialized nature.
- 5. When the procurement is for parts or components to be used as replacements in support of equipment specifically designed by the manufacturer.
- 6. When the procurement involves construction where a contractor is already at work on the site (based on an existing purchase order) and it would not be cost effective to engage another contractor.
- 7. When the procurement involves an emergency as defined under Emergency Purchases within this policy.
- 8. When competitive bids are solicited and no responsive bid is received, or only a single responsive bid is received and is rejected.
- 9. With respect to product or technology, Bethesda wishes to experiment or test a new source and evaluate its service or reliability.
- 10. When a provider of services has unique qualifications.
- 11. Standardization of a component on the basis of compatibility or maintenance reliability.



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# **Supplier Information Gathering and Pre-Qualifications**

A Request for Information (RFI) or Request for Expression of Interest (RFEI) may be used if warranted to conduct supplier or product research, taking into consideration the time and effort required to conduct them. A response to RFI or RFEI will not be used to pre-qualify a potential supplier and will not influence the chances of the participating suppliers from becoming the successful proponent in any subsequent opportunity.

A Request for Supplier Qualification (RFSQ) may be used by Bethesda to gather information about supplier capabilities and qualifications in order to pre-qualify suppliers for an immediate product or service need or to identify qualified candidates in advance of expected future competitions. Terms and conditions of the RFSQ document must contain language that disclaims any obligation of Bethesda to call on any supplier to provide goods or services as a result of pre-qualification.

### Signing Authority and Approval Procedure

Policy OP7.0 outlines the responsibilities of Bethesda staff with authority to expend or release funds.

### Segregation of Duty and Signing Authority

One over One – when the requesting and approving authority are the same individual on a purchase of goods and/or services or reimbursement, the approving signature must be a minimum of one level above the requesting/approving position.

# **Emergency Purchases**

Emergency maintenance goods and services must be reported to purchasing as soon as possible after the situation has been resolved. Purchasing will ensure the information is entered into the tracking system for audit purposes.

Definition of emergency: an occurrence of a serious and urgent nature, or the threat of an impending situation, which may affect the environment, the life, safety, health and/or welfare of the individuals, staff and/or general public, or the property of Bethesda, or to prevent serious damage, disruption of work or to restore or to maintain essential service to a minimum level.

## Exceptions:

- The potential loss of funds at the end of a fiscal year is not considered an emergency.
- Lack of planning does not constitute an emergency.

#### IV. CONTACT FOR INTERPRETATION

Immediate Manager/Program Director